

2011-2012 ANNUAL IMPACT FOCUS: "Improving the Student Experience"

3 Strategic Focus Areas w/10 Strategic Goals (*Our Aspirations*):

PATHWAYS

- 1.1 Increase physical access to programs and services
- 1.2 Expand access through flexible scheduling and diverse delivery modalities
- 1.3 Recognize and celebrate the accomplishment of student educational goals

ENGAGEMENT

- 2.1 Prepare all learners through challenging and supportive learning environments
- 2.2 Provide opportunities for active and collaborative learning
- 2.3 Provide comprehensive academic and support services

ORGANIZATIONAL CAPACITY

- 3.1 Secure and effectively utilize fiscal, physical, and human resources
- 3.2 Focus on overall institutional quality
- 3.3 Expand the institutional culture to support innovation, risk-taking, and collaboration
- 3.4 Develop and implement a comprehensive plan for sustainability management

10 Institutional Priorities (*Our Body of Work*):

1. Further develop the **Urban Campus**
2. Develop and implement expanded matriculation pathways including **dual credit** and **adult basic education**
3. Finalize and implement the **distance education** business plan
4. Complete the **Transitions/Transfer** Foundations of Excellence Process
5. Complete the **First Year** Foundations of Excellence Process
6. Develop and implement a **student services call center**
7. Develop and provide a greater variety of curricular/co-curricular **learning experiences** and **delivery options** from developmental education to student capstone experiences
8. Develop a **comprehensive business plan**, to include fundraising and marketing support, with an emphasis on managing institutional growth and sustainability
9. Achieve reaffirmation of **regional accreditation**
10. Develop and implement a **Center for Professional Excellence**

3 Significant Outcomes by 2016 (*Our Expected Accomplishments*):

1. More people are utilizing Gateway programs, services, and facilities
2. More students are achieving their educational goals
3. The College has strengthened and sustained its capacity to meet its Vision and Mission



Community & Technical College

STRATEGIC PLAN

KENTUCKY COMMUNITY & TECHNICAL COLLEGE SYSTEM